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6 March 1962

Memo for: Lyman B. Kirkpatrick

Subject: Location of TSD/R&D in the Agency

From: Richard Helms, DD/P

"1. You asked me to give you my recommendations as to what we should do about the research and development component of the Technical Services Division of the Clandestine Services in light of the establishment of a Deputy Director for Research....

- "2. I have given careful thought to the advantages and disadvantages of separating the research and development function from TSD and have discussed the matter with senior officers of the Clandestine Services who are not closely affiliated with TSD. Although a good case can be made for placing responsibility for all research and development within one component of the Agency, there are sound reasons for leaving certain research and development activities within the Clandestine Services. For example, I think it is advantageous in the development of technical equipment for agent operations to have the developming component closely associated with the using elements of the Clandestine Services and immediately responsive to the operations officer's requirements. Furthermore, I think that a good case can be made for fixing total responsibility for sensitive clandestine operations on the Clandestine Services to include the developing, testing, and use of the hardware which supports them, particularly in those cases when despite the high degree of security observed, inadvertent reference to the technical aspects of an operation might destroy it.
- "3. In accordance with the above, it is my recommendation that the research and development activities of TSD which are performed in close support of Clandestine Services activities remain within the Clandestine Services, and that the research and development effort which is directed toward the development of systems and equipment which do not directly support Clandestine Services activities be transferred out of TSD to the Office of the DD/R.

(signed)
RICHARD HELMS
Deputy Director (Plans)